

SYSTEM LEADERSHIP

GOAL 1: There is a viable, active local and regional EMS and trauma care council comprised of multi-disciplinary, EMS and Trauma System representation

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		OBJECTIVE 1: By May 2012 the Regional Council will have each position required in RCW 70.168.120 on the Council filled by an active participant.	Regional Council																																					
Strategy 1: By June 2010 the Regional Council will review membership positions in the bylaws and identify vacancies.	Regional Council																																							
Strategy 2: By June 30, 2011 Regional Council staff will attend county EMS council meetings to educate in responsibility for regional participation.	Regional Council Staff																																							
Strategy 3: By June 2011 Regional Council staff will conduct membership outreach to other county entities and community venues.	Regional Council Staff																																							
Strategy 4: By April 2012 each RCW-required Regional Council member position will be filled	Each Regional Council Member																																							
Strategy 5: By May 2012 each Regional Council member will have identified an alternate and informed the Regional Council and DOH.	Each Regional Council Member																																							

GOAL 2: Multi-disciplinary coalitions of private/public health care providers are fully engaged in regional and local EMS and Trauma Systems.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sept-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sept-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sept-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By December 2011 the Regional and Local Councils will collaborate to identify TACs, groups, networks, coalitions and organizations that are doing work that intersects with Regional or Local Council work and establish communication to ensure engagement with the regional EMS & Trauma System.	Regional and Local Councils																																							
Strategy 1: By December 2010 the Regional Council staff, in collaboration with Local Council representatives, will develop a matrix of memberships in TACs, groups, networks, coalitions, and organizations in the region and work-projects that intersect with EMS & Trauma System.	Regional Council and Local Council Representatives																																							
Strategy 2: By December 2010 the Regional Council, in collaboration with Local Council representatives, will identify which organizations are necessary to have formal communications with.	Regional Council and Local Council Representatives																																							
Strategy 3: By July 2011, utilizing the information in Strategies 1 & 2, the Regional Council, in collaboration with local council representatives, will establish communication with each key TAC, group, network, coalition and organization.	Regional Council and Local Council Representatives																																							
Strategy 4: By December 2011 Regional and Local Councils will implement and maintain an optimal level of communication with each key TAC, group, network, coalition and organization.	Regional and Local Councils																																							

GOAL 3: Each of the services under the EMS and Trauma System has active, well trained and supported leadership.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sept-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sept-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sept-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
		OBJECTIVE 1: By January 2012, the West Region EMS & Trauma Care Council will make leadership resources or training programs that include processes specific to EMS and Trauma Systems available across the West Region.	West Region EMS & Trauma Care Council																																				
Strategy 1: In April, annually, the West Region Council's Training, Education & Development (TED) Committee will determine the need for an annual leadership workshop at the West Region EMS Conference.	West Region EMS & Trauma Care Council TED																																						
Strategy 2: By June 2010, the TED Committee will seek out, evaluate and recommend to the Regional Council and local representatives existing leadership training programs.	TED Committee																																						
Strategy 3: By January 2011, the Regional Council will recommend leadership training resources and/or programs to local representatives.	Local Representatives																																						

SYSTEM DEVELOPMENT

GOAL 4: There is a strong, efficient, well-coordinated region-wide EMS & Trauma System to reduce the incidence of inappropriate and inadequate trauma care and emergency medical services and to minimize the human suffering and costs associated with preventable mortality and morbidity.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By September 2011, the Regional Council, in collaboration with stakeholders, will develop and submit to the Washington State Department of health (DOH), a 2012-2017 Regional EMS & Trauma Strategic Plan that addresses injury prevention through rehabilitation services.	Regional Council and Stakeholders																																							
Strategy 1: By January 2011, the Regional Council will review goals, objectives and strategies for each component of the existing regional plan.	Regional Council																																							
Strategy 2: By April 2011, the Regional Council will develop objectives and strategies for the 2012-2017 regional plan with input from stakeholders.	Regional Council																																							
Strategy 3: By July 2011, the Regional Council will complete a draft plan.	Regional Council																																							
Strategy 4: By September 2011, the Regional Council will finalize goals, objectives and strategies for each component of the regional plan and submit to DOH for review.	Regional Council																																							
OBJECTIVE 2: By August 2011, each West Region county will develop a plan for distribution of services that promotes optimal coverage of EMS and trauma services for 2012-2017.	Each West Region County																																							
Strategy 1: By March 2010, Local Councils or other county EMS/Trauma planning groups will inventory the distribution of services within their county.	Local Councils or other EMS/Trauma Planning Groups																																							
Strategy 2: By June 2010, Local Councils or other county EMS/Trauma planning groups will evaluate the needs of services within their county.	Local Councils or other EMS/Trauma Planning Groups																																							
Strategy 3: By September 2010, reviews will commence at quarterly Regional Council meetings to compare services and needs, and identify and negotiate cross-county services available to fill gaps.	Regional Council																																							
Strategy 4: By March 2011, the Regional Council will produce a report that identifies gaps in coverage at the regional level.	Regional Council																																							
Strategy 5: By June 2011, the Regional Council will formulate a plan to address gaps.	Regional Council																																							
Strategy 6: By August 2011, the Regional Council will finalize the draft plan after collaboration with Local Councils or other county EMS/ Trauma planning groups and submit as part of the 2012-2017 Regional EMS & Trauma Strategic Plan.	Regional Council																																							

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		OBJECTIVE 3: By May 2011, stakeholder groups will implement clinical guidelines that promote optimal patient care within the West Region.	Stakeholder Groups																																					
Strategy 1: By September 2010, the Regional Council will collaborate with the Medical Program Directors and local & regional advisory committees to review the guidelines developed at the state level with recommendations to adopt or modify for region wide use.	Regional Council, Medical Program Directors and Local & Regional Advisory Committees																																							
Strategy 2: By May 2011, Local Councils or other county EMS/Trauma planning groups will evaluate county protocols to ensure evidence based guidelines are used during their revisions/updates and then implement them.	Local Councils or other EMS/Trauma Planning Groups																																							

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GOAL 5: The regional plan is congruent with the statewide strategic plan and utilizes standardized methods for identifying resource needs.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By June 2010 the roles and responsibilities for development of the EMS & Trauma Strategic Plan will be determined and assigned by the Regional Council and the planning process started for the 2012-2017 West Region EMS and Trauma Care System Plan.	Regional Council																																							
Strategy 1: By April 2010 a plan will be developed at the annual Regional Council planning retreat detailing Regional Council, Local Council, key stakeholder and Regional Council staff participation and responsibilities in producing the 2012-2017 System Plan.	Regional Council																																							
Strategy 2: By April 2010 the Regional Council will establish the plan development process and schedule for working on the 2012-2017 System Plan.	Regional Council																																							
Strategy 3: By June 2010 the Regional Council will assign responsibilities to designated individuals in planning the 2012-2017 System Plan.	Regional Council																																							
OBJECTIVE 2: By September 2011 the Regional Council will complete a comprehensive West Region EMS and Trauma Care System Plan that uses regional data and information to define the system direction and work in the West Region for 2012-2017.	Regional Council																																							
Strategy 1: By March 2010 the Regional Council staff will obtain directives from the State Dept. of Health for the system plan components.	Regional Council Staff																																							
Strategy 2: By April 2010 the Regional Council will review and/or update the 2007 analysis of the regional system to determine its strengths, weaknesses, opportunities and threats.	Regional Council																																							
Strategy 3: By May 2010 the Regional Council will make initial requests for data from the State DOH. The intent is to have some data in hand when the planners meet in June 2010.	Regional Council																																							
Strategy 4: From June 2010 until June 2011 the designated planners will request or generate data as the need arises.	Designated Planners																																							
Strategy 5: From June 2010 until June 2011 the designated planners will develop objectives identifying work under each plan component to maintain, further develop or refine the regional system and will report progress to the Regional Council at regular meetings.	Designated Planners																																							
Strategy 6: From June 2010 until June 2011 the designated planners will get input to the plan objectives from Local Councils and key stakeholder groups and will report progress to the Regional Council at regular meetings.	Designated Planners																																							

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		Strategy 7: By July 2011 the designated planners will present a completed draft of the System Plan to the Regional Council and, subsequently, to the State DOH.	Designated Planners																																					
Strategy 8: By September 2011, the Regional Council will have completed and approved the 2012-2017 West Region System Plan for submission to the State DOH.	Regional Council																																							
OBJECTIVE 3: Annually, each April, the recommended West Region Patient Care Procedures are reviewed and approved by the Regional Council to ensure ongoing appropriateness for optimal trauma patient care.	Regional Council																																							
Strategy 1: By April 2011, and annually thereafter, Regional Patient Care Procedures (PCPs) are reviewed and updated if needed, by the West Region Medical Program Directors; taking into account the information generated in Goal 4, Objective 3.	West Region Medical Program Directors																																							
Strategy 2: The Regional Council will review and approve the PCPs at the annual regional budget and planning retreat in April of 2011 and 2012.	Regional Council																																							

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GOAL 6: The Regional EMS and trauma care system has multiple distribution channels (methods, routes etc.) for timely dissemination of information on emerging issues that have been identified by the Steering Committee.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		OBJECTIVE 1: By June 2010 Regional and Local Councils will identify existing distribution channels for use in timely distribution of Steering Committee & TAC information to regional stakeholders on emerging issues and will develop and implement an information distribution process.	Regional and Local Councils																																					
Strategy 1: February 2010 Regional Council staff will query Local Council representatives within the region to determine existing information distribution channels.	Regional Council Staff & Local Council Representatives																																							
Strategy 2: By June 2010 Regional Council staff will implement a process for timely distribution of information on emerging issues.	Regional Council Staff																																							

GOAL 7: The Regional EMS and Trauma System interfaces with emergency preparedness/disaster planning, bioterrorism and public health.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		Objective 1: From October 2009 to June 2012, the Regional Council will continue planning collaboration & coordination with public health and hospitals in Public Health Emergency Regions 3 & 5 for disaster preparedness.	Regional Council																																					
Strategy 1: A Regional Council representative will be present at Public Health Region 3 & 5 planning and Healthcare Coalition meetings during the plan cycle.	Regional Council & Staff																																							
Strategy 2: The Regional Council and staff will assist healthcare partners in identifying training opportunities for disaster preparedness by April annually at the regional budget and planning retreat.	Regional Council & Staff																																							

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	

GOAL 8: Region-wide interoperable communications are in place for emergency responders and hospitals.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
OBJECTIVE 2: By April 2011, the Regional Council will inventory the communications capabilities of EMS and hospitals within the West Region & Public Health Region 3 and develop a plan for regional system use.	Regional Council																																						
Strategy 1: By October 2009 the Regional Council will designate a regional representative in communications interoperability to lead an evaluation and inventory of communication capabilities within the region.	Regional Council																																						
Strategy 2: By December 2009 the representative & the Regional Council staff will consult with the Region 3 Homeland Security Interoperability Committee to obtain current interoperability status of 911 centers in Region 3.	Designated Representative & Regional Council Staff																																						
Strategy 3: By January 2010, the rep & the Regional Council staff will have developed a questionnaire of needed information.	Designated Representative & Regional Council Staff																																						
Strategy 4: By June 2010 representatives from hospitals, EMS & public health will provide information on communication capabilities of their constituencies to the designated communications rep for the development of a system status report.	Representatives from Hospitals, EMS & Public Health																																						
Strategy 5: By September 2010 the designated communications rep will present a communications system status report to the Regional Council.	Designated Communications Representative																																						
Strategy 6: By September 2010 the Regional Council will determine whether action needs to be taken on interoperability within the region based upon the communications system status report generated by the designated communications rep.	Regional Council																																						
Strategy 7: By April 2011, the Regional Council will use the report to develop a plan to address gaps including addressing funding and other barriers.	Regional Council																																						

SYSTEM PUBLIC INFORMATION & EDUCATION

GOAL 9: There is a regional public information plan consistent with the state public information plan (PIP) to educate the public about the EMS and Trauma Care System. The purpose of this plan is to inform the general public, decision-makers and the health care community about the role and impact of the regional EMS and Trauma Care System.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By July 2011 the Regional Council will develop and implement a public information plan (PIP) for distribution and education to the public.	Regional Council																																							
Strategy 1: By July 2010, the Regional Council will identify key participants for development of the PIP.	Regional Council																																							
Strategy 2: By July 2010, the Regional Council will coordinate work sessions for PIP workgroup.	Regional Council																																							
Strategy 3: By November 2010, the PIP workgroup will identify & select target audiences for the PIP.	PIP Workgroup																																							
Strategy 4: By November 2010, the PIP workgroup will identify activities to be done.	PIP Workgroup																																							
Strategy 5: By April 2011, the PIP workgroup will develop public information messages for target audiences.	PIP Workgroup																																							
Strategy 6: by June 2011, the PIP workgroup will develop a regional implementation plan.	PIP Workgroup																																							

SYSTEM FINANCE

GOAL 10: There is no Regional Plan goal #10

GOAL 11: There is consistent and sustainable funding to ensure a financially viable regional EMS and Trauma Care System.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
OBJECTIVE 1: By April 2011 the Regional Council will determine the critical work of the Council and the base cost to do that work.	Regional Council																																						
Strategy 1. At the April 2010 annual Regional Council planning retreat the Regional Council will identify the critical work of the Council for FY2011 & FY2012.	Regional Council																																						
Strategy 2. By November 2010 the West Region Executive Board will gather data on the costs of the Council's critical work.	West Region Executive Board																																						
Strategy 3. At the April 2011 annual Regional Council planning retreat the West Region Executive Board will present critical work and the base cost to the Regional Council.	West Region Executive Board																																						
OBJECTIVE 2. By September 2010 the Regional Council will serve as an educational resource for West Region EMS agencies who need assistance with grant writing and research.	Regional Council																																						
Strategy 1. By September 2009 the West Region Conference Planning Committee will determine the feasibility of an introductory workshop in grant writing to be given at the 2010 West Region Conference.	West Region Conference Planning Committee																																						
Strategy 2. By January 2010 the Regional Council will have a webpage on its website dedicated to grants and grant writing resources for regional EMS agencies.	Regional Council Staff																																						
Strategy 3. By September 2010 the Regional Council staff will be available as a resource during business hours to agencies with inquiries on grants and grant writing.	Regional Council Staff																																						

INJURY PREVENTION & CONTROL

GOAL 12: Preventable/premature death and disability due to injury is reduced through targeted injury prevention activities and programs.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By September, annually in 2009, 2010 & 2011, the Regional Council will provide funding to regional injury prevention partners to reduce fall-related injury rates among Seniors 55 and over by funding programs that use recommended strategies as outlined in the 2008 Washington State Injury and Violence Prevention Guide (WA IVP Guide).	Regional Council																																							
Strategy 1. By September 2009, 2010 & 2011, the Regional Council will allocate funding for the grant cycles of 2009-2012 to support the growth of new & existing annual community senior falls prevention & safety workshops which offer risk assessment, medication review, education about fall risk factors & resources for balance & strength training classes.	Regional Council																																							
Strategy 2. By September 2009, 2010 & 2011, the Regional Council will allocate funding for the grant cycle of 2010-2012 to support the growth of new & existing balance and strength training classes for Seniors 55 and over. Instructors should be trained on presenting the "Stay Active & Independent for Life Exercise and Education Program."	Regional Council																																							
Strategy 3. By September 2011, the Regional Council will fund programs in the grant cycle of 2011-2012 which teach EMTs/Paramedics to offer Senior Falls Prevention education/materials and hazard assessment on calls with non emergent patients. Encourages utilization of the on-scene "Teachable Moment" opportunity.	Regional Council																																							
OBJECTIVE 2: By September, annually, in 2009, 2010 & 2011, the Regional Council will provide funding to regional injury prevention partners to reduce MVC injury rates by funding programs that practice recommended strategies as outlined in the 2008 WA IVP Guide.	Regional Council																																							
Strategy 1. By September 2009, 2010 & 2011, the Regional Council will allocate funding for the grant cycle of 2009-2012 to support county coalitions and organizations that aim to educate the public and increase the use and availability of child safety seats to low income families.	Regional Council																																							
Strategy 2. By September 2010 the Regional Council will allocate funding for the grant cycle of 2010-2011 to support impaired driving prevention programs which target the leading group of offenders: Males 21 – 25 years old.	Regional Council																																							

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		OBJECTIVE 3 : By September, annually, in 2010 & 2011, the Regional Council will provide funding to regional injury prevention partners to reduce the rate of unintentional poisoning related injuries by funding a program that uses recommended strategies as outlined by the Washington State Poison Center.	Regional Council																																					
Strategy 1. By September 2010 & 2011 the Regional Council will allocate funding for the grant years of 2010-2012 to support unintentional poisoning prevention programs that practice research and tested strategies presented by the Washington State Poison Center.	Regional Council																																							
OBJECTIVE 4: Annually, in September 2010 and 2011 the Regional Council will provide funding to regional injury prevention partners to reduce suicide related injuries and deaths by funding at least one program that uses recommended strategies as outlined in the 2008 WA IVP Guide.	Regional Council																																							
Strategy 1. By September 2010, the Regional Council will allocate funding to support the growth of teen suicide prevention programs in middle and high schools classrooms and expand program into all counties of the region.	Regional Council																																							
Strategy 2. By September 2011, the Regional Council will require a senior depression & emotional support resource component at all West Region Council funded Senior Safety Fairs with approved components being a suicide prevention speaker and/or staffed vendor table offering resources.	Regional Council																																							
OBJECTIVE 5: By March, annually, in 2010, 2011, & 2012, the Regional Council will sponsor and coordinate at least one educational event that includes information on prevention principles and practices for EMS and trauma care providers.	Regional Council																																							
Strategy 1. By December, annually, in 2010, 2011 & 2012 the West Region Council's Injury Prevention Coordinator and Prevention Committee of the Council will determine the content of Injury Prevention education for prehospital EMS providers that will be presented at the following year's West Region EMS Conference.	West Region Injury Prevention Coordinator & Prevention Committee of the Council																																							

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
		<p>Objective 6: By May 2012, the Regional Council will incrementally implement the statewide injury prevention project, Injury & Violence Prevention Media Outreach Project (IVP) with coordinated effort from the state office, all EMS and trauma regions and other state and local partners.</p>	Regional Council																																				
<p>Strategy 1. By September annually between 2010 & 2011, the West Region Injury Prevention Coordinator will report at the IPPE TAC meetings, the implementation progress (formative evaluation) of the West Region's component of the statewide project.</p>	West Region Council & Injury Prevention Coordinator																																						
<p>Strategy 2. By September 2010, the Regional Council will develop a West Region implementation plan for the statewide injury prevention program.</p>	West Region Injury Prevention Coordinator																																						
<p>Strategy 3. By May 2012, the Regional Council will incrementally implement the IVP Media Outreach Project in the West Region and begin tracking results.</p>	Regional Council																																						

PREHOSPITAL

GOAL 13: There is a sustainable region-wide prehospital EMS system utilizing standardized, evidence-based procedures and performance measures that address both trauma and medical emergencies.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
OBJECTIVE 1: Annually, by November 2009-2011, the Regional Council will allocate funding for county EMS training programs supporting state approved Ongoing Training & Education Program (OTEP) & Continuing Medical Education (CME) or initial Basic Life Support (BLS) training within the West Region.	Regional Council																																						
Strategy 1. Annually, at the West Region Council's Retreat in April, Council members will review needs and approve educational funding levels for each local county EMS council or designated representative.	Council Members																																						
Strategy 2. Annually, by November 2009-2011, the Regional Council staff will initiate contracts with local county EMS councils or designated representatives to distribute funds for coordination and delivery of OTEP and CME EMS training.	Regional Council Staff																																						
OBJECTIVE 2: Annually, by March 2010-2012, the Regional Council will provide EMS education and training opportunities within the West Region through a regional EMS conference.	Regional Council & TED Committee																																						
Strategy 1. By December 2009-2011, the Regional Council's Training, Education & Development (TED) Committee will select topics and secure speakers for the regional EMS conference.	TED Committee																																						
Strategy 2. By March 2010-2012, the Regional Council will conduct an EMS conference which provides EMS education and training opportunities within the West Region.	Regional Council & TED Committee																																						
OBJECTIVE 3: By March 2010-12, annually, the Regional Council will educationally assist SEIs and EMS Evaluators & Instructors with currency and competency in WA State requirements by offering an SEI workshop.	Regional Council																																						
Strategy 1. Annually, by March 2010-2012, the Regional Council will offer an SEI Workshop at the West Region EMS Conference to assist SEIs and EMS Evaluators & Instructors with currency and competency in WA State requirements.	Regional Council																																						
OBJECTIVE 4: By June 2011, the TED Committee will facilitate training and quality improvement for SEIs and EMS Evaluators & Instructors throughout the region through development and implementation of a regional process.	TED Committee																																						
Strategy 1. By September 2010, the TED Committee will distribute a list of all SEIs in the region to each county EMS office.	TED Committee																																						

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		Strategy 2. By April 2011, the TED Committee will develop a tool to document and report results of cross-county evaluation, to track and enhance standardization and performance improvement.	TED Committee																																					
Strategy 3. By June 2011, the TED Committee will provide opportunities for extended peer evaluation by inviting cross-county evaluation to enhance standardization and performance improvement.	TED Committee																																							

ACUTE HOSPITAL

GOAL 14: There is a sustainable region-wide system of designated trauma services that provides appropriate capacity and distribution of resources to support high-quality trauma patient care.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
OBJECTIVE 1: By January 2011, the regional trauma system stakeholders will review gaps in coverage and unnecessary duplication of resources.	Regional Trauma System Stakeholders																																							
Strategy 1. By January 2010 the Regional Council will appoint a systems representative to develop a questionnaire identifying gaps in coverage (e.g. staffing) and unnecessary duplication of resources for distribution to all designated trauma service managers in the West Region.	Regional Council																																							
Strategy 2. By April 2010, the systems rep will work with the Regional Council staff to distribute the questionnaire to all designated trauma service managers in the West Region.	Systems Rep & Regional Council Staff																																							
Strategy 3. By September 2010, the systems rep will compile information from the questionnaire and produce a report for the West Region Council.	Systems Rep																																							
OBJECTIVE 2: By September 2010, the Regional Council will review the regional educational report and make a recommendation for action, if appropriate.	Regional Council																																							
Strategy 1. By January 2010, the Regional Council will solicit hospital representation on the West Region EMS Council.	Regional Council																																							
Strategy 2. By April 2010, the systems rep will include regional hospital education gaps in the questionnaire developed in Goal 14, Objective 1, Strategy 1.	Systems Expert																																							
Strategy 3. By September 2010 regional educational information compiled by the systems rep will be reviewed by the Regional Council which will make a recommendation for action, if appropriate.	TED Committee																																							

TRAUMA REHABILITATION

GOAL 16: There is a sustainable region-wide system of designated trauma rehabilitation services that provides adequate capacity and distribution of resources to support high-quality trauma rehabilitation care.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12		
OBJECTIVE 1: By January 2010 the Regional Council will integrate trauma rehabilitation information/issues into Regional Council meetings.	Regional Council																																						
Strategy 1. By September 2009, the West Region Trauma Rehabilitation Representative will begin regular reports & updates to the Regional Council meetings	Regional Council & Trauma Rehab Rep																																						
OBJECTIVE 2: By January 2010 the West Region Trauma Rehab Rep will identify a systematic approach to "fast tracking" Medicaid-pending patients through the system	Regional Trauma Rehab Rep																																						
Strategy 1. By January 2010 the Trauma Rehab Rep will contact appropriate personnel at the State Dept of Social & Health Services to gather information on how Medicaid applications are processed and assess the possibility of changes in order to expedite the process of getting active funding	Regional Trauma Rehab Rep																																						
OBJECTIVE 3: By June 2010 the Regional Council will review the minimum and maximum number (min/max numbers) of trauma rehabilitation services in the West Region and identify any gaps for regional planning	Regional Council																																						
Strategy 1. By January 2010 the Regional Council will review the assessment of trauma rehabilitation services conducted by the State and identify gaps specific to the West Region.	Regional Council																																						
Strategy 2. At the April 2010 West Region Council Retreat, the Trauma Rehabilitation Rep will organize stakeholders to review the minimum and maximum number of trauma rehab services in the West Region	Regional Trauma Rehab Rep																																						
Strategy 3: By June 2010 stakeholders will present the review of the min/max numbers and make a recommendation to the West Region Council	West Region Stakeholders																																						
OBJECTIVE 4: By April 2012 the West Region Trauma Rehab Rep will identify community resources for traumatic brain injury (TBI) patients in the West Region.	Regional Trauma Rehab Rep																																						

<p>Strategy 1. By September 2011 the Trauma Rehab Rep will identify stakeholders in the continuum of care and research services they can provide, to include but not limited to, Brain Injury Assoc of WA, Home & Community Services, Skilled Nursing Facilities, Adult Day Health programs, Dept of Vocational Rehab & TACID.</p>	<p>Regional Trauma Rehab Rep</p>																																				
<p>Strategy 2. By November 2011 the Trauma Rehab Rep will form a group of stakeholders to discuss the challenges faced and to assist in problem solving.</p>	<p>Regional Trauma Rehab Rep</p>																																				
<p>Strategy 3. By January 2012 the Trauma Rehab Rep will identify Regional/National resources for TBI patients.</p>	<p>Regional Trauma Rehab Rep</p>																																				
<p>Strategy 4. By April 2012 the Trauma Rehab Rep will provide a report to the West Region Council identifying community resources.</p>	<p>Regional Trauma Rehab Rep</p>																																				
<p>OBJECTIVE 5. By November 2011 the West Region Trauma Rehab Rep will establish a task force to review funding for services needed for TBI patients. Research the possibility of carve outs, exceptional rates, grant funding that could be set aside for trauma patients to extend the continuum of care post-rehab to assist in discharging to the community</p>	<p>Regional Trauma Rehab Rep</p>																																				
<p>Strategy 1. By November 2011 the Trauma Rehab Rep will identify members for the task force to assist in gathering of current funding available and assess the possibility of increased funding as described in the objective.</p>	<p>Regional Trauma Rehab Rep</p>																																				

SYSTEM EVALUATION

GOAL 17: The Regional EMS and Trauma System has data management capabilities to support system evaluation and improvement.

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12			
		OBJECTIVE 1: By December 2010 the Regional Council will implement and begin monitoring system performance measures developed by the WA State Dept of Health	Regional Council																																					
Strategy 1. By June 2010 the Regional Council will review the initial set of system performance measures developed by the WA State Dept of Health.	Regional Council & State DOH																																							
Strategy 2. By December 2010 the WREMS Council will implement the performance measures developed by the WA State Dept of Health	Regional Council																																							
Strategy 3. Begin development of a system performance measure monitoring process by December 2010.	Regional Council																																							

GOAL 18: The EMS and Trauma Care System has comprehensive, data-driven quality improvement (QI) processes at the local and regional levels.

OBJECTIVE 1: Annually in November 2009-11, the West Region Quality Improvement Forum (QIF) will review regional EMS and trauma data.	West Region QIF																																							
Strategy 1. Annually, in November of 2009, 2010 and 2011, the voting members of the West Region QIF will establish a yearly schedule of meetings to review regional EMS and trauma data and to allow for comprehensive system evaluation.	West Region QIF voting members																																							
OBJECTIVE 2: By June 2011, the West Region QIF will initiate a QI process for emergency cardiac and stroke care.	West Region QIF																																							

OBJECTIVES & STRATEGIES	OWNER	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12				
		Strategy 1. By November 2010 the QIF voting members will have established a date, location, agenda and list of potential participants for the first QIF Cardiac/Stroke meeting.	West Region QIF voting members																																						
Strategy 2. By June 2011 the QIF voting members will have a cardiac/stroke care component to the West Region QIF established to review regional data, as available.	West Region QIF voting members																																								
OBJECTIVE 3: By May 2012, prehospital and hospital quality assurance/improvement training and education will be offered by the Regional Council.	Regional Council																																								
Strategy 1. By September 2009, 2010 & 2011, the West Region Training, Education & Development (TED) Committee will determine the need for an annual QI/QA educational workshop at the West Region EMS Conference.	West Region TED Committee																																								
Strategy 2. By May 2012, the Regional Council will identify other mechanisms for providing prehospital and hospital QI/QA training and education.	Regional Council																																								
OBJECTIVE 4: By May 2012, each West Region county will begin the process to establish a quality improvement (QI) program for EMS.	Each West Region County																																								
Strategy 1. By June 2010 the West Region TED Committee will review the status of county EMS QI programs within the West Region.	West Region TED Committee																																								
Strategy 2. By January 2011 the West Region TED Committee will offer support and suggestions for establishing QI programs to those counties who wish to begin the process of establishing a QI program for EMS.	West Region TED Committee																																								
Strategy 3. By May 2012, counties will begin the process to establish a QI program for EMS.	Each West Region County																																								